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Table 11. (U) USSTRATCOM ABNCP Communications Directory

UNCLASSIFIED//FOUO

(U) Call ABNCP's current Ground Entry Point (GEP) number direct via (b)(6) - b(6)

(U) COMMERCIAL: Call the Offutt AFB operator at (402) 294-1110 and ask for a phone patch to the ABNCP or dial (b)(6) for direct connection via GEP. If dialing a GEP direct: - b(6)

- (U) After receiving a dial tone from the GEP, dial the three-digit extension for the position you require.
- (U) Call the Airborne Comm Officer at ext. 122 for a patch to a STU-III if required.

AGENCY/POSITION		EXTENSION
AEAO		131
Airborne Comm Officer (ACO)		122
ALCS Officer		135
Emergency Actions		134
Flight Technician		121
Force Status		136
Logistics		110
METOC		112
Mission Commander		132
SIOP Advisor		133

RI & PLA for USSTRATCOM Airborne Command Post (ABNCP)

Operational

RI: RUCUABN

PLA: USCINSTRAT ABNCP OFFUTT AFB NE//

FAIS

SACCS: ASI21

X-6-A-7

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Table 12. (U) USSTRATCOM MCCC Communications Directory
~~UNCLASSIFIED//FOUO~~

The STRATCOM MCCC commander will publish communications connectivity information in their "in-place" message upon arrival and set-up at their site.

See Tab C to Appendix 6 for additional information on communications connectivity with the STRATCOM MCCC.

RI & PLA for the STRATCOM MCCC

Operational

RI: RHPFHRT

PLA: USSTRATCOM MCCC OFFUTT AFB NE//

Table 13. (U) NAOC Communications Directory
~~UNCLASSIFIED//FOUO~~

(U) Call the NAOC's current Ground Entry Point (GEP) by dialing directly via DSN or COMMERCIAL as indicated below.

(1) (U) NAOC Primary:

DSN (b)(6)

Comm (b)(6)

DSN

Comm

DSN

DSN (Secure/Fax)

DSN (Alternate Secure or Clear)

(2) (U) NAOC Secondary:

DSN (b)(6)

Comm (b)(6)

DSN

DSN (Secure/Fax)

(3) (U) NAOC Tertiary:

DSN (b)(6) (Clear/Secure)

Comm (b)(6) (Secure)

Ask the Switchboard Operator to patch you to desired position. The Switchboard Operator will not use the NAOC call sign, but will answer with the word "Hello."

b(6)

POSITION

Team Commander (TC)

Command Center Operations Chief (CCOC)

Battle Staff Comm Officer

SMCC Manager

EA Officer

Watch Officer

Strategic Operations (SOPS)

Intelligence (INTEL)

Current Operations (COPC)

ADP/Admin

AUTODIN Plain Language Address (PLA) for NAOC

NAOC OFFUTT AFB NE

X-6-A-8

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Table 14. (U) TF-124 (Airborne Communications) Communications Directory (*)

UNCLASSIFIED//~~FOUO~~

AGENCY/POSITION	STU-III/DSN	COMM/DSN
Task Force Duty Officer	(b)(6)	
Secure FAX		
Non-secure FAX		
Task Force Duty Officer Pager		
Task Force Command Center		
RI & PLA for TF-124		
OPERATIONAL		
RI: RHOOCOT		
PLA: CTF ONE TWO FOUR		

* TF-124 SRAS contact phone numbers will be promulgated via message traffic once the Battle Staff deploys from the Main Operating Base.

** The on-call duty officer has access to a portable STU-III for return calls after duty hours.

Table 15. (U) TF-134/TG-134.1 (SSBN PAC) Communications Directory

UNCLASSIFIED//~~FOUO~~

AGENCY/POSITION	STU-III(DSN)	COMM
TF-134 (PAC)		
Battle Staff	(b)(6)	
Secure FAX		
Non-secure FAX		
TG Commander		
Battle Staff		
RI & PLA for TF-134/TG-134.1		
Operational		
RI: RHHMDBU		
PLA: CTF 134		
RI: RHWIGNA		
PLA: CTG 134.1		

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Table 16. (U) TF-144 / TG 144.1 (SSBN LANT / ALT) Communications Directory

UNCLASSIFIED//~~FOUO~~

AGENCY/POSITION	STU-III(DSN)	COMM	MLP
TF Commander	(b)(6)		
Senior Battle Staff Coordinator			
Battle Staff (Watch Officer)			
Battle Staff (Operations)			
Secure FAX*			
Non-secure FAX*			
TG Commander			
Senior Battle Staff Coordinator			
Battle Staff (Operations)			
Secure Fax*			
Non-secure Fax*			
PLAs for TF-144 / TG-144.1			
Operational/Staff Wide			
RI: RUCBKMC			
PLA: CTF ONE FOUR FOUR			
TF Specific Addressee			
RI: RUCBKMC			
PLA: COMSUBLANT NORFOLK VA//N93/N933/N94/N95/N92//			
TG Operational/Staff Wide			
RI: RHFZKGA			
PLA: CTG ONE FOUR FOUR PT ONE			
TG Specific Addressee			
RI: RHFZKGA			
PLA: COMSUBGRU TEN//N9/N93/N932/N9321//			

* Call ahead to one of the administrative numbers to let them know you are sending correspondence via FAX.

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Table 17. (U) TF-204 (Bomber) Communications Directory

UNCLASSIFIED//~~FOUO~~

AGENCY/POSITION	STU-III	COMM/DSN	MLP
	(b)(6)	(b)(6)	(b)(6)
Commander (Office only)			
Director			
Operations			
Command & Control			
Force Accounting			
Logistics			
Intelligence			
Communications			
Security			
Weather			
Secure FAX			
Non-secure FAX			
FMIS (EAF01)			
Director			
Logistics			
Operations			
C4W			(b)(6)
Secure FAX			
Non-secure FAX			
TF-204 Call Sign: (b)(1)		- b(1)	
8AF/TF-204 SIPRNET Address ((b)(6)		- b(6)	
RI's & PLAs for TF-204 and 8AF			
Directed Operations			
RI: RUCVCTF			
PLA: CTF TWO ZERO FOUR//			
Normal Operations			
RI: RUCVAAA			
PLA: 8AF BARKSDALE AFB LA//TF204/A2//			

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Table 18. (U) TF-214 (ICBM) Communications Directory

UNCLASSIFIED//~~FOUO~~

AGENCY/POSITION	STC-III	COMM/DSN	MLP
	(b)(6)	(b)(6)	(b)(6)
Missile Ops Center (620 MOF 24 Hr Console)			
CC Commander			
CV Vice Commander			
DO Operations			
LG Logistics			
SE Safety			
Ops/Mnx Support Cell			
Secure Fax			
Unclas FAX			
RI & PLA for TF-214			
Operational			
RI: RUCUFWV			
PLA: CTF TWO ONE FOUR//			
SACCS ADDRESS: TAF00			

b(6)

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Table 19. (U) TF-224 (Reconnaissance) Communications Directory

UNCLASSIFIED//~~FOUO~~

AGENCY/POSITION	STU-III	DSN
Commander	(b)(6)	(b)(6)
Deputy Commander		
Battle Staff Director		
- Secure FAX		
- Secure FAX (Reconnaissance Ops)		
Battle Staff Intelligence Control Cell		
Support Intelligence/Analysis (SCIF)		
Logistics Control Cell		
- Maintenance/Admin		
- Supply/Transportation/Log Plans		
- Fuels		
- Secure FAX		
- Unclass FAX		
- 24 hour Watch		
Weather		
JAG		
Non-secure FAX		
Public Affairs		
Communications Cell		
Exercise Control Cell		
Emergency Action Cell		
- GCCS-T		
- FAX		
- Secure FAX		
- DRSN (Red Switch phone)		
Projection Room		
RIIs & PLAs for TF-224		
Operational		
ACTION RI & PLA:		
RUVMDBC	TF 224 DAVIS MONTHAN AFB AZ//BSD/A2/A3/A4//	
RUVMDBC	TF 224 DAVIS MONTHAN AFB AZ//CC//	

b(6)

* Generic number. When the party answers, ask for the person or position you require.

The FAX will not automatically answer this number. Tell the party that answers that you are going to send a secure FAX.

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Table 20. (U) TF-294 (Tanker) Communications Directory

UNCLASSIFIED//~~FOUO~~

AGENCY/POSITION	STU-III	COMM/DSN	MLP
	(b)(6)	(b)(6)	(b)(6)
SIOP Response Cell (SRC)			
Intel Watch (AMC/TRANSCOM)			
Weather			
DO Director of Operations			
DO Asst for Ops(ADO-O)			
DOO			
Senior Controller			
West Cell			
East Cell			
APCC (East/West) (cargo/pax info)			
EA Cell			
Reports/FMIS			
XOOMK (Tanker A/R Scheduling)			
Secure FAX			
Non-secure FAX			
RIs & PLAs for TF-294, HQ AMC, and USTRANSCOM TACC EA Cell			
Operational			
RI: RHCUAAA			
PLA: HQ AMC SIOP RESPONSE CELL SCOTT AFB IL//TF 294//			
RI: RHCUEAC			
PLA: USTRANSCOM AMC TACC EA CELL SCOTT AFB IL//			

b(6)

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Table 21. (U) Unit Command Post Communications Directory

UNCLASSIFIED//~~FOUO~~

UNIT	LOCATION	DSN	STU-III
101 ARW	BANGOR IAP, ME	(b)(6)	
107 ARW	NIAGARA FALLS IAP, NY		
108 ARW	MCGUIRE AFB, NJ		
117 ARW	BIRMINGHAM, AL		
121 ARW	RICKENBACKER ANGB, OH		
126 ARW	SCOTT AFB, IL		
128 ARW	GEN MITCHELL ANGB, WI		
134 ARW	MCGHEE TYSON ANGB, TN		
141 ARW	FAIRCHILD AFB, WA		
151 ARW	SALT LAKE CITY, UT		
155 ARW	LINCOLN MAP, NE		
157 ARW	PEASE ANGB, NH		
161 ARW	SKY HARBOR, AZ		
163 ARW	MARCH AFB, CA		
171 ARW	GREATER PITTSBURGH, PA		
186 ARW	KEY FIELD, MS		
190 ARW	FORBES ANGB, KS		
22 ARW	MCCONNELL AFB, KS		
319 ARW	GRAND FORKS AFB, ND		
434 ARW	GRISSOM AFB, IN		
452 AMW	MARCH AFB, CA		
507 ARW	TINKER AFB, OK		
6 ARW	MACDILL AFB, FL		
916 ARW	SEYMOUR JOHNSON AFB, NC		
92 ARW	FAIRCHILD AFB, WA		
927 ARW	SELFREDGE ANGB, MI		
19 ARG	ROBINS AFB, GA		
940 ARW	BEALE AFB, CA		
COMBAND POSTS			
2 BW	BARKSDALE AFB, LA		
5 BW	MINOT AFB, ND		
509 BW	WHITEMAN AFB, MO		
4 WG	SEYMOUR JOHNSON AFB, NC		
COMBAND POSTS			
90 SW	F.E. WARREN AFB, WY		
91 SW	MINOT AFB, ND		
341 SW	MALMSTROM AFB, MT		
COMBAND POSTS			
55 WG	OFFUTT AFB NE		
9 RW	BEALE AFB CA		

Table 22. (U) Air Combat Command (ACC) Communications Directory

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ACC EXERCISE RESPONSE CELL (ERC)

Chief, Nuclear Operations, C2 and Arms Control Division

Nuclear Operations Branch (DONO)

Nuclear Plans Branch (DONP)

Nuclear C2 Branch (DONC)

Treaty and Arms Control Branch (DONT)

Airborne Recce and Surveillance Branch (DOTR)

Nuclear Operations

Recce Operations

RI: RHIDIAAA

PLA: HQ ACC LANGLEY AFB VA//CAT/DON/DOTR/LGWN//

(b)(6)

b(6)

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HEADQUARTERS UNITED STATES STRATEGIC COMMAND
OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

TAB B TO APPENDIX 6 TO ANNEX X (GG 2001-2 EXORD) (U)
STRATCOM MCCC COMMUNICATIONS PLAN (U)

1. (S) PURPOSE. This communications plan provides communications requirements that the 55th Wing must provide USSTRATCOM to support STRATCOM (b)(1)

(b)(1)

2. (U) TASKS. 55th MCCC will:

a. (S) (b)(1) b(1)

(1) (U) Prioritized commercial phone line hook-ups in accordance with USSTRATCOM Directive 522-8.

(2) (U) Milstar

(3) (U) AUTODIN

(4) (U) SHF

(5) (U) AFSATCOM

(6) (U) UHF LOS

(7) (U) FLTSAT

(8) (U) HF (Receive only)

b. (S) (b)(1)

(b)(1)

b(1)

c. (U) Provide the STRATCOM MCCC METOC a dedicated, voice quality, non-secure telephone line to access Air Force and Navy major weather and oceanographic forecast center products via dial-in.

d. (U) Provide the following communications capabilities to the Exercise Control Group (ECG), located in the STRATCOM MCCC ROE area:

(1) (U) Two NPES terminals.

(2) (U) J2 evaluators will require access to Defense Automated Warfighting System (DAWS) Message Front End (DMFE) and Modernization Intelligence Database (MIDB).

X-6-B-1

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3. (S) SPECIAL MEASURES. (b)(1)

(b)(1)

a. (U) AFSATCOM. TDM - 2 mode will not be used.

b. (S) (b)(1)

(b)(1)

c. (U) AUTODIN

(1) (S) (b)(1)

(b)(1)

(2) (S) (b)(1)

(b)(1)

d. (S) (b)(1)

(b)(1)

e. (S) (b)(1)

f. (S) (b)(1)

(b)(1)

g. (S) (b)(1)

(1) (S) (b)(1)

(b)(1)

(2) (S) (b)(1)

(b)(1)

(3) (S) (b)(1)

(b)(1)

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(b)(1) [REDACTED] b(1)

(4) (S) (b)(1) [REDACTED]
(b)(1) [REDACTED] b(1)
(b)(1) [REDACTED]

4. (U) PROCEDURES

a. (S) (b)(1) [REDACTED]
(b)(1) [REDACTED]

b. (S) (b)(1) [REDACTED]
(b)(1) [REDACTED]

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HEADQUARTERS UNITED STATES STRATEGIC COMMAND
OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

TAB C TO APPENDIX 6 TO ANNEX X (GG 2001-2 EXORD) (U)
RECOVERY TEAM/STRATCOM MCCC COORDINATION PROCEDURES (U)

- (U) REFERENCES. a. (U) USSTRATCOM Concept For Regeneration (S)
b. (U) USSTRATCOM Directive 522-8 (S)
c. (U) USSTRATCOM Directive 512-2 (S)
d. (U) EAP-CJCS, Volume VII, Annex A (S)

1. (S) PURPOSE. (b)(1)

(b)(1)

2. (U) OBJECTIVES

- a. (S) (b)(1)

(b)(1)

- b. (S) (b)(1)

(b)(1)

3. (U) TASKS AND RESPONSIBILITIES

- a. (S) (b)(1)

(b)(1)

- b. (S) (b)(1)

(b)(1)

- c. (S) (b)(1)

(b)(1)

4. (U) PROCEDURES. Exercise connectivity paths between (b)(1)

(b)(1)

(b)(1)

- a. (S) (b)(1)

(b)(1)

- b. (S) Call Signs. (b)(1)

(b)(1)

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c. (S)(b)(1) [REDACTED]
(b)(1)

d. (S)(b)(1) b(1)

(1)(S)(b)(1) [REDACTED]
(b)(1)

(2)(S)(b)(1) [REDACTED]
(b)(1)

SNAP - A (S)(b)(1) [REDACTED] - b(1)
(b)(1)

SNAP - B (S)(b)(1) [REDACTED] - b(1)
(b)(1)

e. (S)(b)(1) - b(1)

(1)(S)(b)(1) [REDACTED]
(b)(1)

(2)(S)(b)(1) [REDACTED]
(b)(1)

f. (U) Coordination problems may be resolved by contacting the J6 support Battle Staff, at Defense Red Switch Network (b)(6) See Appendix 6, paragraph 3.h. for accessing DRSN from a STU-III.

b(6)

X-6-C-2

~~SECRET~~

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~~SECRET~~

Table 23. (U) Support Team Call Signs
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Unit	Main Operating Base	Type Team	Team Call Sign
(b)(1)			

b(1)

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HEADQUARTERS UNITED STATES STRATEGIC COMMAND OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

TAB D TO APPENDIX 6 TO ANNEX X (GG 2001-2 EXORD) (U) GCCS/GCCS-T EXERCISE CONCEPT OF OPERATIONS (CONOPS) (U)

REFERENCES. a. (U) CJCSI 3151.01, GCCS EPIP Version 3.0

b. (U) GCCS Users Manual

c. (U) GCCS Operating Instructions

1. (U) PURPOSE. To provide effective GCCS and GCCS-T support during GG 2001-2 between USSTRATCOM, Task Forces, and Task Groups.

2. (U) OBJECTIVES

a. (U) Exercise GCCS equipment to ensure that it can effectively support requirements.

b. (U) Provide GCCS support necessary for command and control connectivity with real world agencies and units.

3. (U) TASKS AND RESPONSIBILITIES

a. (U) GCCS and GCCS-T will be used throughout the entire exercise to the maximum extent possible, unless otherwise noted in the exercise scenarios. This is the responsibility of all battle staff members at all levels.

b. (U) GCCS and GCCS-T will be manned 24-hours a day at USSTRATCOM, Task Force, and Task Group locations during exercise play to ensure maximum utilization and to fully test all functionality that is in-place and operational.

c. (U) Inputs between USSTRATCOM and Task Forces and Task Groups will be scripted to ensure that all exchanges of information are accomplished at the appropriate security level.

d. (U) USSTRATCOM will be the controlling function to ensure all required connectivity is in-place, maintained and utilized during Global Guardian 2001-2.

e. (U) Applications to be used included but are not limited to the following:

(1) (U) Electronic Mail (e-mail).

(2) (U) Automated Message Handling System (AMHS) (S).

(3) (U) Home Pages (exercise updates, links).

(4) (U) Intel Link (S)

(5) (U) File Transfer.

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(6) (U) Exercise Newsgroups.

(7) (U) Real Time briefings (T) -where available.

(8) (U) Video Teleconferencing (T) -where available.

(9) (U) Audio Teleconferencing (T) -where available.

(10) (U) Text Teleconferencing.

(11) (U) Force Management.

(12) (U) Transfer of SIOP Information (when cleared), share briefings, and etc.

4. (U) USSTRATCOM GCCS/GCCS-T POC

(b)(6) USSTRATCOM/J3632/DSN (b)(6)
EMAIL: (b)(6)] b(6)

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HEADQUARTERS UNITED STATES STRATEGIC COMMAND OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

APPENDIX 7 TO ANNEX X (GG 2001-2 EXORD) (U) POST-EXERCISE REPORTING (U)

(U) REFERENCES.

- a. (U) CINCSTRAT Joint Training Plan, FY 00-02 (S)
- b. (U) CJCSM 3500.03 Joint Training Manual for the Armed Forces of the United States
- c. (U) SAI 508-4 Joint Training and Exercise Evaluation and Assessment
- d. (U) CJCSI 3150.25A Joint Lessons Learned Program

1. (U) PURPOSE. To articulate the post-exercise reporting requirements in order to support the verification of accomplishment of training objectives, the preparation of the Joint After Action Report (JAAR), and to document joint training man-days for forwarding to the Joint Staff.

2. (U) OBJECTIVES

- a. (U) To support verification of how successfully the exercise accomplished planned training objectives, and identify elements of planning that can be refined to improve warfighting capability.
- b. (U) To support identification and clarification of issues and lessons learned in support of the preparation of the JAAR which provides the official description of the exercise.
- c. (U) To initiate corrective action for deficiencies identified during exercises.

3. (U) GENERAL

a. (U) A key step in the exercise process is to collect information about the performance of personnel equipment, and procedures. This evaluation information is used to verify training objectives and document equipment and procedural shortfalls. All participants are responsible to assist in collecting this information, both negative and positive.

b. (U) Trusted Agents should evaluate whether or not each JMETL task identified in an exercise training objective was performed to the standard published in the KMETL (Tab C of Reference (a)). These evaluations should be provided to USSTRATCOM/J373 NLT 28 September 2001. USSTRACOM/J373 will record the evaluations of each JMETL task.

c. (U) The performance criteria for the JMETL tasks in the training objectives are contained in the standards section of each task listed in Tab C of reference (a), the Command's Joint Training Plan (JTP). In January, these evaluations will be used by the Office of Primary Responsibility (OPR) to prepare an annual assessment of the Command's training proficiency for that task. Reference (b) contains additional information on the exercise evaluation and JMETL assessment procedures.

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HEADQUARTERS UNITED STATES STRATEGIC COMMAND OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

TAB A TO APPENDIX 7 TO ANNEX X (GG 2001-2 EXORD) (U) AFTER ACTION REPORTING (U)

1. (U) **PURPOSE.** Provide detailed instructions regarding the submission of observations, issues, and lessons learned to USSTRATCOM/J373, Joint Evaluation and Assessment Branch following completion of the exercise.
2. (U) **FORMAT**
 - a. (U) The AAR is completed in two formats — an electronic data base format and a paper copy format.
 - b. (U) The electronic format is created using the WinJIIP computer program. WinJIIP software enables the AAR to be part of an electronic database of lessons learned, and it is, therefore, more efficiently categorized, managed, and accessed.
 - c. (U) The paper copy format of the AAR includes the Lessons Learned contained in the electronic database and will be provided upon unit request. The AAR contains a summary JULL which provides a high level review of the exercise including objectives, participants, and general observations. The AAR also contains lessons learned, observations, and issue JULLs.
 - d. (U) **JULL Format.** Enclosure 1 to Tab A is an example of a JULLS Long Report. The WinJIIP software program will automatically prepare the JULLs submission in this format. Participants are strongly encouraged to record lessons learned from the exercise as these incidents occur. If JULLs can not be prepared electronically, this format may be used by all exercise participants (players, controllers, and trusted agents) to document critique items or significant lessons learned. **Hard copy long reports should not be submitted to USSTRATCOM/J373 unless all means to obtain WinJIIP software have failed.** JULLs submitted with incorrect formatting or incomplete information will be returned to the submitting organization for correction. Refer to SAI 508-4, CJCSI 3150.25A, and this EXORD for instructions.
3. (U) **LESSON LEARNED SUBMISSION.** Exercise participants will submit lessons learned electronically, via disks, or secure e-mail. Post exercise feedback messages by commanders should not repeat issues submitted as JULLs unless the issue(s) is (are) of such magnitude as to warrant staff action outside of the JULL process.
 - a. (U) The electronic version will not contain data in restrictive categories, such as NOCONTRACT. Additionally, TOP SECRET information may not be included. If the report needs to include such information, sent it as part of the paper copy version. TOP SECRET and restrictive category information will be retained and distributed manually in accordance with standard security regulations. Classified JULLs must contain classification/declassification guidance information in the remarks section. JULL titles must be UNCLASSIFIED.
 - b. (U) Each lesson learned must stand-alone. All acronyms and abbreviations must be spelled out the first time they are used in each lesson learned. Each lesson-learned paragraph should be

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written so that it can be understood and properly interpreted by personnel from all services and theaters. Each JULL must contain complete classification and declassification information.

c. (U) Suspense date for JULL submission internally and externally is End of Exercise (ENDEX) + 14 calendar days. Submission of JULLs directly to USSTRATCOM from all levels of participants is authorized to support meeting suspense dates; however, intermediate commanders may set earlier suspenses to support issue consolidation and quality control efforts.

4. (U) JULL PROCESSING

a. (U) Upon receipt, J373 will compile the JULLs and assign them to Trusted Agents for initial review. Trusted Agents will ensure that the JULL contains sufficient detail and deals with issues appropriate for tracking. The Trusted Agent will recommend an Office of Primary Responsibility (OPR) for action on the JULL.

b. (U) Following the Trusted Agent review and quality check, USSTRATCOM/J37 will assign OPRs for JULLs. For JULLs whose OPRs are not part of USSTRATCOM, USSTRATCOM/J37 will designate which JULLs require tracking by a USSTRATCOM Liaison OPR. Other "outside" action JULLs will be forwarded to the responsible OPR for action without follow-up tracking and reporting.

c. (U) If a JULL requires action by a Joint Staff agency, submit the JULL to the master database maintained by the Joint Center for Lessons Learned (JCLL) for processing and distribution within the Joint Staff. Liaison OPRs will track action within the Joint Staff.

(U) ENCLOSURE. (U) JULLS Long Report Format

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HEADQUARTERS UNITED STATES STRATEGIC COMMAND
OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

ENCLOSURE 1 TO TAB A TO APPENDIX 7 TO ANNEX X (GLOBAL GUARDIAN 2001-2 EXORD) (U)

JULLS LONG REPORT FORMAT (U)

- (U) REFERENCES.
- a. (U) CJCSI 3150.25A Joint After Action Reporting System
 - b. (U) SAI 508-4 Joint Training and Exercise Evaluation and Assessment (U) <http://stratweb/open/publications/SAIs/508-04.PDF>

(U) Figure 2 shows the format for the JULLS Long Report. Classification portion markings are left blank, where appropriate, to allow participants to fill in the proper marking. Subparagraph markings are required. The form itself is UNCLASSIFIED.

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CLASSIFICATION: _____

JULLS SUBMISSION WORKSHEET			
(U) EXERCISE NAME	GLOBAL GUARDIAN 2001-2	EXERCISE DATE:	7-14 Sep 01
(U) OBSERVER NAME		OFFICE SYMBOL:	
(U) DSN			
(U) KEYWORDS	(A list of short words related to the JULL.)		
(U) JULL TITLE	(Unclassified title that reflects the subject area and the nature of the problem or success.)		
(U) OBSERVATION	(A short, factual statement of the problem or success.)		
(U) DISCUSSION	(Amplify the problem or success statement and answer the "who, what, where, when, why, and how" questions. For positive actions taken to work around the problem, explain those actions in detail.)		
(U) LESSON LEARNED	(Statement of the positive action, if known, that was taken to generate the problem or success. The lesson learned is a statement of how to succeed to work around a problem that other commands can use.)		
(U) RECOMMENDED ACTION	(State how to repeat the problem or success or permanently correct the problem, and who should make the correction. Do not restate the lesson learned.)		
(U) COMMENTS	(Any additional pertinent information.)		
(U) Check one choice under each heading	SUBJECT <input type="checkbox"/> Operations <input type="checkbox"/> Logistics <input type="checkbox"/> Communications <input type="checkbox"/> Command and Control <input type="checkbox"/> Personnel <input type="checkbox"/> Plans and Procedures <input type="checkbox"/> Intelligence <input type="checkbox"/> Mobilization <input type="checkbox"/> Foreign Relations	INTEROPERABILITY <input type="checkbox"/> Structure <input type="checkbox"/> Material Planning <input type="checkbox"/> Training <input type="checkbox"/> Doctrine <input type="checkbox"/> Joint Tactics, Techniques, and Procedures <input type="checkbox"/> Exercise Design	
(U) Identify any links to other operational, training, or exercise databases: JMETL Identifier: _____ Operations/Exercises: _____ MSEL Nrs: _____			
DRVFM: GG 2001-2 EXORD, XX XXX 2001		DECL: X1, X4	

CLASSIFICATION: _____

Figure 2. (U) JULLS Long Report Format

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HEADQUARTERS UNITED STATES STRATEGIC COMMAND OFFUTT AIR FORCE BASE, NEBRASKA 68113-6300

TAB B TO APPENDIX 7 TO ANNEX X (GLOBAL GUARDIAN 2001-2 EXORD) (U) JOINT TRAINING MAN-DAYS REPORTING (U)

1. (U) **PURPOSE.** To provide instructions regarding the submission of data concerning man-days expended in support of joint training during the exercise.
2. (U) **BACKGROUND.** The FY 98 Defense Authorization Act required the CJCS to provide Congress with a detailed breakdown of man-days expended in support of joint training. This has become a recurring requirement. Originally, the Joint Staff sought a fifteen percent reduction from FY 96 (baseline) to FY98. Subsequent guidance lengthened the timeframe for reductions to FY 01 and increased the size of the reduction target to thirty percent from the baseline year.
3. (U) **PROCEDURES**
 - a. (U) Participants in GG 2001-2 will provide USSTRATCOM Joint Training Branch, J371, with the information described below NLT than 30 days after ENDEX. Data will be consolidated and forwarded to USSTRATCOM/J371 as follows:
 - (1) (U) Joint Staff elements (i.e., J7/ETD and J38) forward reports directly to USSTRATCOM.
 - (2) (U) USSTRATCOM will consolidate data at directorate level and forward to J371.
 - (3) (U) Unified Commands and other CINC commands will forward data for staff participation to USSTRATCOM/J371.
 - (4) (U) Service Component will forward participation data for service organizations that participate in GG 2001-2, which are not otherwise assigned to a CTF.
 - (5) (U) CTF POCs will forward data directly to USSTRATCOM. Furnish data to appropriate assigned combatant command or service component representative.
 - (6) (U) Other participants will forward data directly to USSTRATCOM.
 - b. (U) Required data:
 - (1) (U) Total number of man-days spent participating in GG 2001-2 broken down by service. POCs will separately report reserve and national guard components, and, foreign government participation. In addition, reports will distinguish between planning and execution man-days. As a note, a man-day is an individual's duty day, regardless of whether it is eight, ten, or more hours. For example, four service members train on the same calendar day during the exercise. One worked eight hours, two worked eleven hours, and one worked sixteen hours. For reporting purposes, the four individuals worked four man-days.

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(2) (U) Do not count man-days spent supporting other joint training events/requirements or Service events/requirements that occur concurrent with GG 2001-2. Most of the activities performed by USSTRATCOM forces during Global Guardian are Service-training events. For example, a generation or security exercise during Global Guardian that satisfies a Service training need is a Service training event and would be a Service training man-day. A MSEL event that is handled as a level 3 or 4 would also normally be a Service training event. **The fact that the task was trained during GG 2001-2 or supports USSTRATCOM's mission(s) does not automatically make it joint training.** Service functions/core competency training is Service-training even if the capability supports only one CINC's mission. Additionally, Service directed inspections, reliability tests, re-certifications, and concept validations are Service related events. Man-power expended in support of these items should be counted as Service man-days.

(3) (U) Include the number of exercise controller man-days, as well as, man-days spent in exercise development.

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APPENDIX 8 TO ANNEX X (GG 2001-2 EXORD) (U) GLOSSARY (U)

1. (U) PURPOSE. Provide explanation of the various acronyms used in the EXORD.
2. (U) LIST OF ACRONYMS. All acronyms and definitions in this glossary are UNCLASSIFIED.

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12 AF/CC	Commander, Twelfth Air Force
15 AF/CC	Commander, Fifteenth Air Force
20 AF/CC	Commander, Twentieth Air Force
20 IS	20 th Intelligence Squadron
3-D	3-Dimensional
8 AF/CC	Commander, Eighth Air Force
A	
AAA	Antiaircraft Artillery
AAF	Army Air Fields
AAFIF	Automated Air Facilities Information File
AAM	Air-to-Air Missile
AAR	After Action Report
AARP	Alert Aircraft Repositioning Plan
ABD	Air Base Defense
ABM	Anti-Ballistic Missile
ABNCP	Airborne Command Post
AC	Aircraft Commander
ACC	Air Combat Command (USAF)
ACERT	Army Computer Emergency Response Team
ACFT	Aircraft
ACM	Advanced Cruise Missile
AD	Automatic Distribution
ADP	Automatic Data Processing
ADRG	ARC Digitized Raster Graphics
ADRI	ARC Digital Raster Imagery
AEAO	Airborne Emergency Actions Officer
AFB	Air Force Base
AFCCC	Air Force Combat Climatology Center
AFCERT	Air Force Computer Emergency Response Team
AFE	Alert Force Exercise
AFETAC	Air Force Environmental Tactical Applications Center
AFGWC	Air Force Global Weather Central
AFIWC	Air Force Information Warfare Center
AFMC	Air Force Materiel Command
AFOSI	Air Force Office of Special Investigations
AFRC	Air Force Reserve Command
AFRES	Air Force Reserve

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AFSATCOM	Air Force Satellite Communications System
AFSC	Air Force Specialty Code
AFSFC	Air Force Space Forecast Center
AFSPC	Air Force Space Command
AFTAC	Air Force Technical Applications Center
AGE	Air Ground Equipment
AGI	Auxiliary General Intelligence
A-Hour	Alert Hour
AHR	Ad Hoc HUMINT Collection Requirement
AIA	Air Intelligence Agency (USAF)
AIG	Address Identifier Group
AIREP	Air Report
AIS	Automated Information System
AJ	Anti-jam
AJNPE	Airborne Joint Nuclear Planning Element
ALC	Air Logistics Center
ALCC	Airlift Control Center
ALCM	Air Launched Cruise Missile
ALCS	Airborne Launch Control System
ALD	Available-to-Load Date
ALE	AIRES Life Cycle Extension
ALT	Alteration
AMC	Air Mobility Command (USAF)
AMHS	Automated Message Handling System
AMWC	Alternate Missile Warning Center
ANDVT	Advanced Narrowband Digital Voice Terminal
ANG	Air National Guard
AOB	Air Order of Battle
AOG	Air Operations Group
AOI	Area of Interest
AOR	Area of Responsibility
APG	Aim Point Graphics
APOD	Aerial Port of Debarkation
APOE	Aerial Port of Embarkation
AR	Air Refueling
ARB	Alternate Recovery Base
ARC	Air Reserve Component
ARCT	Air Refueling Control Time
ARM	Anti-Radiation Missile
ARPC	Air Reserve Personnel Center
ARSOF	Army Special Operations Force
ART	ABNCP Recovery Team
ARU	Aircraft Replacement Unit
ASAR	Advanced Synthetic Aperture Radar
ASAT	Antisatellite
ASC	Aerospace Planning Chart
ASC	AUTODIN Switching Center
ASSETS	Transportation Assets File
ASSIST	Automated Systems Security Incident Support Team

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ASUW
ASV
ASW
ATBM
ATC
ATCC
AUTODIN
AUTOSEVOCOM
AWACS
AWS

B

B.E.
BAI
BBR
BC
BCA
BCC
BDA
BDSD
BDSL
BDST
BLSS
BNPC
BOA
BPS
BPS
BPWRS
BRE
BS
BSART
BSX
BTC
BTU

C

C2
C2W
C2WO
C3
C3I
C3IL
C3S
C4
C4I

C4ISR
C4SMP
CAA
CABNCP
CADOB

Antisurface Warfare
Air Surveillance
Anti-Submarine Warfare
Anti-Tactical Ballistic Missile
Air Target Chart
Antiterrorism Coordination Committee
Automatic Digital Network
Automatic Secure Voice Communications Network
Airborne Warning and Control System
Air Weather Service

Basic Encyclopedia
Backup Aircraft Inventory
Bomber
Biological/Chemical
Submarine Broadcast Authority
Base Communications Center
Battle Damage Assessment
Bathymetric Depth Storage Disk
Bathymetric Depth Supplementary Listing
Bathymetric Depth Storage Tape
Base Level Self Sufficiency
Bathymetric Navigation Planning Chart
Backup Ocean Area
Basic PSYOP Studies
Bits Per Second
Bulk Petroleum War Reserve Stock
Bomber Response Element
Battle Staff
Bomber Strategic Aircraft Regeneration Team
Battle Staff Exercise
Bomber Target Changes
Basic Terminal Unit

Command and Control
Command and Control Warfare
Command and Control Warfare Officer
Command, Control, and Communications
Command, Control, Communications, and Intelligence
Command, Control, Communications, Intelligence and Logistics
Command, Control and Communications Systems
Command, Control, Communications and Computers
Command, Control, Communications, Computers, and Intelligence
C4I Surveillance and Reconnaissance
C4 Systems Master Plan
Command Arrangements Agreements
Contingency ABNCP
Consolidated Aerospace Defense Order of Battle

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CAMS	Automated Management System
CAO	Continuous Airborne Operations
CAR	Contingency Airborne Reconnaissance Systems - Deployable
CARDA	Continental Airborne Reconnaissance for Damage Assessment
CAT	Crisis Action Team
CATIS	Computer-Aided Tactical Information System
CBTZ	Combat Zone
CC	Commander
CCADP	Command and Control Automatic Data Processing
CCID	Cover, Concealment, and Deception
CCOC	Communications Control and Operational Concept
CCS	Milstar Constellation Control Station
CCSTAT	Command Center Status Report
CCX	Command Control Exchanges
CDA	Close Defense Area
CDRUSELEMNORAD	Commander, US Element NORAD
CE	Civil Engineering
C-E	Communications-Electronics
CEM	Contingency Exercise and Mobility
CENTCOM	Central Command (see USCENTCOM)
CEP	Circular Error Probable
CERT	Computer Emergency Response Teams
CESP	Civil Engineering Support Plan
CET	CINC Evaluation Test
CFSO	Counterintelligence Force Protection Source Operations
CGT	Consolidated Ground Terminal
CHOP	Change of Operational Control
CHSTR	Characteristics of Transportation Resources
CI	Counterintelligence
CI	Civil Internees
CI	Critical Information
CIA	Central Intelligence Agency
CIAP	Command Intelligence Architecture/Planning Program
CIAP	C4ISR Integrated Architecture Program
CIB	Controlled Image Base
CICA	Counterintelligence Coordinating Authority
CID	US Army Criminal Investigation Division
CIK	Crypto Ignition Key
CIL	Critical Information List
CINC	Commander in Chief
CINCCENT	Commander in Chief, US Central Command
CINCEUR	Commander in Chief, US European Command
CINCLANTFLT	Commander in Chief, US Atlantic Fleet
CINCNORAD	Commander in Chief, North American Aerospace Defense Command
CINCPAC	Commander in Chief, US Pacific Command
CINCPACFLT	Commander in Chief, US Pacific Fleet
CINCSpace	Commander in Chief, US Space Command
CINCSTRAT	Commander in Chief, US Strategic Command

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CINCTRANS	Commander in Chief, US Transportation Command
CINCUSACOM	Commander in Chief, US Atlantic Command
CIS	Commonwealth of Independent States
CIS	Combat Intelligence System
CISO	Counterintelligence Support Officer
CJCS	Chairman of the Joint Chiefs of Staff
CJCSI	Chairman of the Joint Chiefs of Staff Instruction
CJPOTF	Commander, Joint PSYOP Operations Task Force
CJTF	Commander Joint Task Force
CMF	Combat Mission Folder
CMO	Central MASINT Office
CMST	Collection Management Support Tools
CMVC	Computer Memory Verification Check
CNA	Computer Network Attack
CND	Computer Network Defense
CNN	Cable News Network
COA	Courses of Action
COCOM	Combatant Command
COMACC	Commander, Air Combat Command
COMAFSPC	Commander, Air Force Space Command
COMAMC	Commander, Air Mobility Command
COMCAM	Combat Camera
COMCONEX	Command and Control Exercise
COMINT	Communications Intelligence
COMIREX	Committee on Imagery Requirements & Exploitation
COMM	Communications
COMMZ	Communication Zone
COMNAVMETOCCOM	US Navy METOC Command
COMPES	Contingency Operation/Mobility Planning and Execution System
COMPUSEC	Computer Security
COMSEC	Communications Security
COMSOCCENT	Commander, Special Operations Command Central
COMSOCEUR	Commander, Special Operations Command Europe
COMSOCLANT	Commander, Special Operations Command Atlantic
COMSOPAC	Commander, Special Operations Command Pacific
COMSTRATCOMMWING ONE	Commander, Strategic Communications Wing One
COMSUBGRU EIGHT	Commander, Submarine Group Eight
COMSUBLANT	Commander, Submarine Force US Atlantic Fleet
COMSUBPAC	Commander, Submarine Force US Pacific Fleet
CONOPS	Concept of Operations
CONPLAN	Concept Plan
CONUS	Continental United States
COOP	Continuity of Operations Plan
COPSTRAT	Continuity of Operations, US Strategic Command
COSAL	Coordinated Shipboard Allowance List
COSIN	Control Staff Instruction
CP	Command Post
CPFL	Contingency Planning Facilities Listing
CPX	Command Post Exercise

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CRIBS
CRMA
CRT
CSCW-1
CSE
CSG
CSG
CSP
CSP
CST
CTF
CTF 124
CTF 134
CTF 144
CTF 164
CTF 204
CTF 214
CTF 224
CTF 294
CTP
CW

D

DAFIF
DAMA
DAO
DATT
DAWS
DB
DCA
DCS
DCS
DCW
DDI
DDN
DDS
DEARAS
DECA
DEFCON
DET
DF
DFAD
DFAS
DFR
DFSC
DGPS
DGZ
DHS
DIA
DIATMPO

Card Reader Insert Boards
Collection Requirements Management Applications
Crew Response Time
Commander, Strategic Communications Wing ONE
Client Server Environment
Cryptologic Services Group
Crisis Steering Group
Communications Support Processor
Cryptologic Support Plan
NIMA Customer Support Team
Commander Task Force (Task Force Commander)
Commander Task Force IACAMO
Commander Task Force SSBN (Pacific)
Commander Task Force SSBN (Atlantic)
Commander Task Force SSBN (Mediterranean)
Commander Task Force Bomber
Commander Task Force ICBM
Commander Task Force Battle Management
Commander Task Force Tanker
Commercial Ticket Program
Continuous Wave

Digital Aeronautical Information File
Demand-Assigned Multiple Access
Defense Attaché Officer
Defense Attaché
Defense Automated Warning System
Dispersal Bases
Dual Capable Aircraft
Defense Communications Systems
Defense Courier Service
Digital Chart of the World
Department of Defense Information
Defense Data Network
Defense Dissemination System
Defense Emergency Authorities Retrieval and Analysis System
Defense Commissary Agency
Defense Readiness Condition
Detachment
Direction Finding
Digital Feature Analysis Data
Defense Finance and Accounting Service
Defense Fuel Region
Defense Fuel Supply Center
Defense Global Positions Systems
Desired Ground Zero
Defense HUMINT Service
Defense Intelligence Agency
DIA/Targeting Material Program Office

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DIFOB	Defense Intelligence Electronic Order of Battle
DII	Defense Information Infrastructure
DIP	Detailed Intelligence Problem
DIRNSA/CHCSS	Dir National Security Agency/Chief Central Security Service
DISA	Defense Information Systems Agency
DISN	Defense Information Systems Network
DISUM	Defense Intelligence Summary
DJSM	Director, Joint Staff Memorandum
DLA	Defense Logistics Agency
DLR	Damage Level Required
DMA	Defense Mapping Agency
DMDPS	Deployable Mission Data Preparation System
DMOB	Defensive Missile Order-of-Battle
DMS	Defense Message System
DMSP	Defense Meteorological Satellite Program
DNBI	Defense and Non-battle Injury
DNI	Director of Naval Intelligence
DNR	Dialed Number Recognition
DOB	Defensive Order of Battle
DoD	Department of Defense
DoDI	Department of Defense Instruction
DoJ	Department of Justice
DOR	Deployed Operational Ready
DOR-A	DOR Augmented
DoS	Department of State
DPG	Defense Planning Guidance
DPO	Directed Planning Option
DRD	Deployment Requirements Document
DRPCA	Digital Remotely Programmable Conference Arranger
DRSN	Defense Red Switch Network
DRT	Dispersal Recovery Team
DSCS	Defense Satellite Communications System
DSN	Defense Switched Network
DSP	Defense Support Program
DSP	Digital Signal Processor
DST	Dispersal Support Team
DTED	Digital Terrain Elevation Data
DTG	Date-Time-Group
DTS	Data Transmission System
DTS	Digital Transmission System
E	
E&E	Escape and Evasion
E&R	Evasion and Recovery
EA	Emergency Action
EA	Electronic Attack
EAM	Emergency Action Message
EAP	Emergency Action Procedures
EAP-CJCS	Emergency Action Procedures of the Chairman of the Joint Chiefs of Staff

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EAP-STRAT
ECA
ECC
ECCM
ECG
ECM
EDP
EFFI
EEI
EFTO
EHF
ELF
ELINT
ELSEC
ELT
EMCON
EMP
ENDEX
EO
EOB
EON
EORSAT
EP
EPA
EPP
EPW
ERC
ERT
ESS
ETCC
ETIC
ETOR
ETRAC
EUCOM
EUNA
EW
EW
EW/GCI
EWIR
EWO
EXORD
EXSCHED

F

FAA
FAPSI
FBI
FBM
FBMPL
FCET

USCINCSAT Emergency Action Procedures
Enemy Capability Assessment
Emergency Combat Capability
Electronic Counter-Countermeasures
Exercise Control Group
Electronic Countermeasure
Emergency Distribution Plan
Essential Elements of Friendly Information
Essential Elements of Information
Encrypted For Transmission Only
Extremely High Frequency
Extremely Low Frequency
Electronic Intelligence
Electronic Security
Electric Light Table
Emission Control
Electromagnetic Pulse
End of Exercise
Electro-Optical
Electronic Order of Battle
Early Operations Network
Electronic Ocean Reconnaissance Satellite
Execution Plan
Environmental Protection Agency
Execution Plan Program
Enemy Prisoner of War
Exercise Response Cell
Execution Reference Time
Electronic Switching Subsystem
Executive Travel Communications Center
Estimated Time in Commission
Estimated Time of Return
Enhanced Tactical Radar Correlator
European Command (see U.S. European Command)
European Naval Activity
Electronic Warfare
Early Warning
Electronic Warfare/Ground Control Intercept
Electronic Warfare Integrated Reprogramming
Emergency War Order
Exercise Order
Exercise Schedule

b(1)

Federal Aviation Administration
(b)(1) Federal Agency for Communication and Information
Federal Bureau of Investigation
Fleet Ballistic Missile
Fleet Ballistic Missile Protection Levels
Follow on CINC Evaluation Test

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FDM
FDO
FEMA
FIS
FISC
FISINT
FISS
FIWC
FLAG
FLAS
FLENUMMETOCEN
FLIP
FLTSAT
FLTSATCOM
FMCP
FOB
FOC
FOIA
FOL
FORGEN
FOT&E
FP
FRAG
FSBS
FSK
FSU
FTP
FTX

G

G&G
GALE
GATI
GCA/ATC
GCCS
GCI
GDBC
GDSD
GDSL
GDST
GEM
GEP
GG
GHFS
GI&S
GIANT STAR
GLONASS
GMI
GMNC
GNC

Force Direction Message
Flexible Deterrent Option
Federal Emergency Management Agency
Foreign Intelligence Service
Fleet and Industrial Supply Centers
Foreign Instrumentation Signals Intelligence
Foreign Intelligence and Security Service
Fleet Information Warfare Center
Forward Located Alert Generation
Fuels Logistical Area Summary
Fleet Numerical METOC Center
Flight Information Publication
Fleet Satellite
Fleet Satellite Communications
Force Management Communications Plan
Forward Operating Base
Flag Officer Communications
Freedom of Information Act
Forward Operating Location
Force Generation Report (NEREP)
Follow-On Test and Evaluation
Force Protection
Fragmentation Code
Fleet Submarine Broadcast System
Frequency Shift Keying
Former Soviet Union
File Transfer Protocol
Field Training Exercise

Geodesy and Geophysics
Generic Area Limitation Environment
Generation and Targeting - ICBM
Ground Control Approach/Air Traffic Control
Global Command and Control System
Ground Controlled Intercept
Gravity Data Boundary Chart
Gravity Data Storage Disk
Gravity Data Supplementary Listing
Gravity Data Storage Tape
Geodetic Management System
Ground Entry Point
Global Guardian
Global High Frequency System
Geospatial Information and Services
Same as AFSATCOM
Global Navigation Satellite System
General Military Intelligence
GWEN Maintenance Notification Center
Global Navigation Chart

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GNT
GNW
GOES
GPAL
GPS
GRU
GSM
GTIS
GTN

Ground Nuclear Detonation Detection Terminal
General Nuclear War
Geostationary Operational Environmental Satellite
Global Protection Against Limited Strikes
Global Positioning System/NAVSTAR
Main Intelligence Directorate of the Russian General Staff
Global Summary Message
GOES Tap Imaging Systems
Global Transportation Network

H

IIAB
HEMP
HF
HF
HIRES
HN
HNS
HOB
HOCNET
HOIS
HOL
HPMSK
HPTS
HQ
HSE
HSEP
HUMINT
HVAC

High Altitude Burst
High Altitude Electromagnetic Pulse
High Frequency
Height Finder
High Resolution
Host Nation
Host Nation Support
Height of Burst
HUMINT Operational Communications Network
Hostile Intelligence Service
High Order Language
High Priority Mission Support Kit
High Power Transmit System
Headquarters
HUMINT Support Element
Hardness Surveillance Evaluation Program
Human Intelligence
Heating, Ventilation, and Air Conditioning

I

I&W
I/W
IA
IADS
IAW
IC
ICAO
ICBM
ICC
ICDB
ICF
ICON
ICS
IDB
IDEX II
IDHS
IEMATS
IESS
IFF
IFO

Indications and Warning
Indications and/or Warning
Information Assurance
Internal Air Defense System
In Accordance With
Intelligence Community
International Civil Aviation Organization
Intercontinental Ballistic Missile
Information Coordination Center
Integrated Communications Database
Intelligence Collection Flight
Image Communications and Operating Node
Inter-Service Chaplain Support
Integrated Data Base
Imagery Data Exploitation System II
Intelligence Data Handling System
Improved Emergency Message Automatic Transmission System
Imagery Exploitation Support System
Identification Friend or Foe
International Financial Organization

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IG	Inspector General
IIP	Integrated Intercept Position
IIR	Intelligence Information Report
ILO	Intelligence Liaison Officer
IMA	Individual Mobilization Augmentees
IMINT	Imagery Intelligence
IMNET	Imagery Network
IMP	Inventory Management Plan
IMSAT	Imagery Satellites
IMU	Inertial Measurement Unit
INFOCON	Information Threat Condition
INFOSEC	Information Security
INMARSAT	International Maritime Satellite
INSCOM	US Army Intelligence and Security Command
IO	Information Operations
IO	International Organization
IOC	Initial Operational Capability
IOSS	Information Operations Support Staff
IPA	Imagery Product Archive
IPD	Inertial Measurement Unit (IMU) Performance Data (IPD) data
IPIR	Initial Photographic Interpretation Report
IPSP	Intelligence Priorities for Strategic Planning
IPW	Interrogation of Prisoners of War
IR	Information Requirements
IR	Infra-Red
IRBM	Intermediate Range Ballistic Missile
IRC	Internet Relay Chatter
IS	Intelligence Squadron (USAF)
IS&T	Information, Services, and Training
ISDB	Integrated Satellite Data Base
ISR	Intelligence, Surveillance and Reconnaissance
ISSA	Interservice Support Agreement
ISSM	Information Systems Security Manager
ISST	ICBM SHF Satellite Terminal
ITF	Intelligence Task Force
ITW/AA	Integrated Tactical Warning And Attack Assessment
IW	Information Warfare
IWO	Information Warfare Officer
J	
J020	USSTRATCOM Office of Public Affairs
J022	USSTRATCOM Public Affairs Operations Division
J023	USSTRATCOM Public Affairs Plans & Policy Division
J060	USSTRATCOM Office of the Staff Judge Advocate
J1	Manpower and Personnel Directorate (HQ USSTRATCOM)
J130	USSTRATCOM Programs and Readiness Division
J2	Intelligence Directorate (HQ USSTRATCOM)
J213	USSTRATCOM Intelligence Exercise Branch
J3/J4	Operations and Logistics Directorate (HQ USSTRATCOM)
J37	USSTRATCOM Joint Training and Exercise Division

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J371	USSTRATCOM Training Branch
J372	USSTRATCOM Exercise Branch
J5	Plans and Policy Directorate (HQ USSTRATCOM)
J6	C4 and Intelligence Systems Directorate (HQ USSTRATCOM)
JARIC	Joint Air Reconnaissance Interpretation Center
JARSP	Joint Annual Review of SERE Production
JBPO	Joint Blood Program Office
JC2WC	Joint Command and Control Warfare Center
JCCC	Joint Combat Camera Center
JCCMT	Joint Combat Camera Management Team
JCEWS	Joint Commander's Electronic Warfare Staff
JCISB	Joint Counterintelligence Support Branch
JCLL	Joint Center for Lessons Learned
JCMA	Joint COMSEC Monitoring Agency
JCMT	Joint Collection Management Tool
JCS	Joint Chiefs of Staff
JCSAN	Joint Chiefs of Staff Alerting Network
JCSC	Joint Communications Satellite Center
JDGW	Joint Digital Geospatial Workstation
JDISS	Joint Defense Intelligence Support Services
JED	Joint Exercise Directive
JEMP	Joint Exercise Management Package
JEPE	Joint Engineer Planning and Execution
JETD	Joint Exercise and Training Division (J7/Joint Staff)
JEWC	Joint Electronic Warfare Center
JFAST	Joint Flow and Analysis System for Transportation
JFTR	Joint Federal Travel Regulations
JIB	Joint Information Bureau
JIC	Joint Intelligence Center
JMC	Joint Movement Center
JMCIS	Joint Maintenance Command Information System
JMET	Joint Mission Essential Task
JMETL	Joint Mission Essential Task List
JMFU	Joint Force METOC Forecast Unit
JMO	Joint METOC Officer
JNC	Jet Navigation Chart
JOA	Joint Operations Area
JOC-A	Joint Operations Chart-Air
JOG-R	Joint Operations Graphic-Radar
JOP	Joint Operating Procedure
JOPES	Joint Operation Planning Execution System
JOPS	Joint Operation Planning System
JPIC	Joint Plans Interim Change
JPOTF	Joint Psychological Operations Task Force
JPTS	Joint Petroleum Thermally Stable
JRS	Joint Reporting System
JRSC	Jam Resistant Secure Communications
JS	Joint Staff
JSCP	Joint Strategic Capabilities Plan

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JSIPS		Joint Services Image Processor
JSIR		Joint Spectrum Interference Resolution
JSRC		Joint Search and Rescue Center
JTF		Joint Task Force
JTP		Joint Training Plan
JTTP		Joint Tactics, Techniques and Procedures
JULLS		Joint Universal Lessons Learned System
JUTCPS		Joint Uniform Telephone Communications Precedence System
JWICS		Joint Worldwide Intelligence Communications System
	K	
KB		Kilobyte
KB		Knowledgeability Brief
KCOIC		Korean Combined Operations Intelligence Center
KIA		Killed In Action
KW		Kilowatt
	L	
LAD		Latest Arrival Date
LAN		Local Area Network
LANDSAT		Land Satellite (Multi-spectral)
LANT		Atlantic Fleet
LAO		Limited Attack Option
LAUNCH		Launch Reports
LCC		ICBM Launch Control Center
LCN		Load Classification Number
LDC		Land Defense of the Continental United States
LDR		Low Data Rate
LDS		Launch Detection Satellite
LEASAT		Leased Satellite
LERTCON		Alert Condition
LES		Lincoln Satellite
LF		Launch Facility
LF		Low Frequency
L-Hour		Launch Hour
LIMDIS		Limited Distribution
LIMFAC		Limiting Factor
LIWA		Land Information Warfare Activity
LMF		Language Media Format
LMR		Land Mobile Radio
LOAC		Law of Armed Conflict
LOI		List of Instructions/Letter of Instruction
LOS		Line Of Sight
LOX		Liquid Oxygen
LPAR		Large Phased Array Radar
LRA		Long Range Aircraft
LRGM		Launch Region Gravity Model
LSA		Logistics Sustainability Analysis
	M	
MAC		Missile Analysis Center
MAC/OI-O		Missile Analysis Center/Operating Location - Offutt

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MAF	Missile Alert Facility
MAJCOM	Major Command
MAO	Major Attack Option
MAS	Message Analysis Server
MASINT	Measurements and Signature Intelligence
MATT	Multi-Mission Advanced Tactical Terminal
MAWS-PRN	Missile Attack Warning System
MAXI	Modular Architecture for the Exchange of Intelligence
MBA	Multiple Beam Antenna
MC&G	Mapping, Charting, and Geodesy
MCAS	Marine Corps Air Stations
MCCC	Mobile Consolidated Command Center
MCCS	Mobile Command and Control Squadron
MCO	Major Contingency Option
MDA	Main Defense Area
MDCI	Multi Discipline Counterintelligence Threat Report
MDITDS	Migration Defense Intelligence Threat Data Systems
MEDRES	Medium Resolution
MEECN	Minimum Essential Emergency Communications Network
METOC	Meteorological and Oceanographic
METSAT	Meteorological Satellite
METWATCH	Meteorological Watch
MFC	METOC Forecast Center
MGS	Missile Guidance Set
MGS	Mobile Ground System
MI	Military Intelligence
MIA	Missing In Action
MICAP	Mission Capable
MIDB	Modernized Integrated Data Base
MIDB	Modernized Intelligence Data Base
MIIDS	Military Intelligence Integrated Data Base
MIIPS	Military Intelligence Information Processing System
MIJI	Meaconing, Intrusion, Jamming, and Interference
MILE	Minuteman Improved Life Extension
MILSATCOM	Military Satellite Communications
MILSTAMP	Military Standard Transportation and Movement Procedures
Milstar	Military Strategic Tactical Relay
MILSTRIP	Military Standard Requisition and Issue Procedures
MIMES	Multispectral Imagery Materials Exploitation System
MIRV	Multiple Independently Targeted Reentry Vehicle
MISCAP	Mission Capability Reports
MITO	Minimum Interval Takeoff
MLP	Multi-Line Phone
MLST	Mobile Logistic Support Teams (SSBNs)
MM	MINUTEMAN
MOB	Main Operating Bases
MOPP	Mission Oriented Protective Posture
MOSS	Mobile Oceanography Support System
MOTP	MINUTEMAN III Operational Targeting Program

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MPHN
MRDB
MRE
MRL
MRT
MSCD
MSCOP & P

MSEL
MSI
MSK
MSORTIE
MSRD
MTC
MTF
MTW
MWR
MWRs

N

N/B
NAF
NAIC
NAOC
NAS
NATO
NATOPS
NAVCIPT
NAVMETOCCOM
NAVOCEANO
NAVSUPSYSCOM
NBC
NCA
NCCS
NCIS
NCO
NCR
NCS
NDL
NDS
NDS
NEO
NEREP

NGB
NGIC
NGO
NHRTC
NIE
NIIRS

Missile Potential Hazard Network
MASINT Requirement Data Base
Meals Ready to Eat
multiple rocket launcher
Miniature Receive Terminal
Military Support for Civil Defense
MILSTAR Standard Communications Operations Policies and Procedures
Master Scenario Event List
Multi-Spectral Imager
Mission Support Kits
Missile Sortie
Missile Support Rear Depots
Missile Threat Conference
Message Text Format
Major Theater War
Morale, Welfare, and Recreation
Morale, Welfare and Recreation Service

Narrowband
Numbered Air Force
National Air Intelligence Center
National Airborne Operations Center
Naval Air Station
North Atlantic Treaty Organization
Naval Air Training and Operating Procedures Standardization
Navy Computer Incident Response Team
US Navy METOC Command
Naval Oceanographic Office
Navy Supply Systems Command
Nuclear, Biological, Chemical
National Command Authorities
Nuclear Command and Control System
Naval Criminal Investigative Service
Noncommissioned Officer
NSA/CSS Representative
Network Control Station
National DGZ List
NPIC Data Systems
Nuclear Detonation (NUDET) Detection System
Noncombatant Evacuation Operation
Nuclear Execution and Reporting Plan (EAP-CJCS, Vol VII, Annex A)
National Guard Bureau
National Ground Intelligence Center
Non-Governmental Organizations
National HUMINT Requirements Tasking Center
National Intelligence Estimate
National Imagery Interpretability Rating Scale

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NIMA	National Imagery and Mapping Agency
NIMA IST	NIMA Information Services and Training
NIMAAC	National Imagery and Mapping Agency Aerospace Center
NIMACSC	NIMA Combat Support Center
NIMAHTC	NIMA Hydrographic/Topographic Center
NIP	Notice of Intelligence Potential
NIPIR	Nuclear Immediate Photographic Interpretation Report
NIST	National Intelligence Support Team
NLT	Not Later Than
NM	Nautical Mile
NMC	Non Mission Capable
NMCC	National Military Command Center
NMCS	National Military Command System
NMR	News Media Representative
NMS	National Military Strategy
NNICP	National Nuclear Intelligence Collection Plan
NOAA	National Oceanic and Atmospheric Administration
NOB	Naval Order-of-Battle
NOG	Nuclear Operations Group (Joint Staff)
NORAD	North American Aerospace Defense Command
NORI	Nuclear Operational Readiness Inspection
NOSS	Nuclear Ordnance Shipping Schedule
NPE	Nuclear Planning Element
NPES	Nuclear Planning and Execution System
NPIC	National Photographic Interpretation Center
NPT	Treaty on the Non-proliferation of Nuclear Weapons
NRF	Nuclear Reserve Force
NRI	NUWEP Reconnaissance List
NRS	Nuclear Reporting System
NRT	NAOC Recovery Team
NRT	National Reconstitution Team
NSA	National Security Agency
NSA/CSS	National Security Agency, Central Security Service
NSC	National Security Council
NSDD-13	National Security Decision Directive Number 13
NSNF	Non-Strategic Nuclear Forces
NSOC	National Signals Intelligence Operations Center
NSQ	National Security Question
NSRL	National SIGINT Requirements List
NSTL	National Strategic Target List
NSWCDD	Naval Surface Warfare Center Dahlgren Division
NTB	National Target Base
NTISSD	National Telecommunications and Information Security System Document
NUDET	Nuclear Detonation
NUWEP	Policy Guidance for the Employment of Nuclear Weapons (NCA)
O/A	On or About
OAS	Offensive Avionics System

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OASD	Office of the Assistant Secretary of Defense
OASD(PA)	Office of the Assistant to the Secretary of Defense for Public Affairs
OB	Order of Battle
OBRP	On Board Repair Parts
OCLUS	Outside Continental United States
OCONUS	Other than CONUS
OFCS	Offensive Counterintelligence Operations
OI	Operating Instruction
OMOB	Offensive Missile Order-of-Battle
ONC	Ocean Navigation Chart
ONI	Officer of Navy Intelligence
OP	Operating Procedure
OP3	Overt Peacetime PSYOP Program
OPAREA	Operation Area
OPCON	Operational Control
OPDS	Offshore Petroleum Distribution System
OPLAN	Operations Plan
OPORD	Operational Order
OPR	Office of Primary Responsibility
OPREP	Operational Reporting
OPSCOMM	Operational Communications
OPSEC	Operations Security
OPTEMPO	Operations Tempo
OSA	Operational Support Airlift
OSD	Office of the Secretary of Defense
OSNF	Operation of Strategic Nuclear Forces
OT&E	Operational Testing and Evaluation
OTH	Over-the-Horizon
P	
PA	Public Affairs
PAA	Primary Aircraft Authorized
PAC	Pacific Fleet
PACCS	Post-Attack Command and Control Systems
PACOM	Pacific Command (see USPACOM)
PAG	Public Affairs Guidance
PAIS	Personnel Authentication/Identification System
PAL	Permissive Action Link
PAO	Public Affairs Office/Officer
PBNZC	Precise Bathymetric Navigation Zone Chart
PBX	Private Branch Exchange
PC	Positive Control
PCL	Positive Control Launch
PD	Pulse Duration
PD	Probability of Damage
PDD	Presidential Decision Directive
PERSTAT	Personnel Status Report
PERSTEMPO	Personnel Tempo
PID	Plan Identification Number

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PIGA	Pendulous Integrated Gyroscopic Accelerometer
PIN	Plan Identify Number
PIR	Priority Intelligence Requirements
PIREP	Pilot Report
PK	Peacekeeper
PKO	Space Defense
PLA	Plain Language Address
PLCA	Preparatory Launch Command-ALFA
PLS	Pre-Launch Survivability
PMC	Partial Mission Capable
PML	Priority Maintenance Letter
PNAF	Prime Nuclear Airlift Force
POC	Point of Contact
POD	Point of Departure
POE	Point of Embarkation
POLCAP	Petroleum Capabilities
POP	Performance Oriented Packaging
POS	Primary Operating Stock
POTP	Peacekeeper Operational Targeting Program
PPAG	Proposed Public Affairs Guidance
PPDB	Point Positioning Data Base
PRB	Post Refueling Base
PRF	Pulse Repetition Frequency
PRI	Pulse Repetition Interval
PRO	Missile Defense
PRP	Personnel Reliability Program
PSE	PSYOP Support Element
PSN	Packet Switching Network
PSRC	Presidential Selected Reserve Call-up
PSYOP	Psychological Operations
PSYPREP	Psychological Preparation
PTP	Probability to Penetrate
PVO	Private Voluntary Organization
PW	Prisoner of War
R	
R&D	Research and Development
R&R	Removal and Replacement
R/L	Receiver Location
R/O	Receive Only
RAAP	Rapid Application of Air Power
RAILS	Relational Analysis of Internettted Linkages Subsystem
RAP	Remedial Action Program
RAT	Reconnaissance Application and Timing
RC	Reserve Component
RCS	Radar Cross Section
RDC	Remote Data Change
RDD	Required Delivery Date
RDIT	Rapid Deployable Image Terminal
REACT	Rapid Execution and Combat Targeting

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